UNITED STATES BANKRUPTCY COURT DISTRICT OF NEW JERSEY

In re: New England Motor Freight, Inc., et al.

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 11/4/2019-12/1/2019

MONTHLY OPERATING REPORT File with Court and submit copy to United States Trustee within 20 days after end of month.

Submit copy of report to any official committee appointed in the case.

REQUIRED DOCUMENTS	Form No.	Document Attached		Affidavit/Supplemen
Schedule of Cash Receipts and Disbursements	MOR-1	[DISB. 1], [DISB. 2], [DISB. 3], [DISB. 4], [C&D.1]	Attached	Attached
Bank Reconciliation (or copies of debtor's bank reconciliations)	MOR-1a	Zip Folder - Bank Statements & Reconciliations		
Schedule of Professional Fees Paid	MOR-1b			
Copies of bank statements	INIOAC 10	[Prof. & Ins.]		
Cash disbursements journals	V	Zip Folder - Bank Statements & Reconciliations		
Statement of Operations	MODO			
Balance Sheet	MOR-2	[FS.1]		
Status of Postpetition Taxes	MOR-3	[FS.2]		
Copies of IRS Form 6123 or payment receipt	MOR-4			
Copies of tax returns filed during reporting period				
Summary of Unpaid Postpetition Debts	MOR-4			TO CONTROL OF THE PARTY OF THE
Listing of aged accounts payable	MOR-4			
Accounts Receivable Reconciliation and Aging		[AP.A]		
Debtor Questionnaire	MOR-5	[AR.A]		The same of the sa
	MOR-5			

I declare under penalty of perjury (28 U.S.C. Section 1746) that this report and the attached documents are true and correct to the best of my knowledge and belief.

Signature of Authorized Individual*

^{*}Authorized individual must be an officer, director or shareholder if debtor is a corporation; a partner if debtor is a partnership; a manager or member if debtor is a limited liability company.

In re: MYJON (40)

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 11/4/2019-12/1/2019

SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS

Amounts reported should be per the debtor's books, not the bank statement. The beginning cash should be the ending cash from the prior month or, if this is the first report, the amount should be the balance on the date the petition was filed. The amounts reported in the "CURRENT MONTH - ACTUAL" column must equal the sum of the four bank account columns. The amounts reported in the "PROJECTED" columns should be taken from the SMALL BUSINESS INITIAL REPORT (FORM IR-1). Attach copies of the bank statements and the cash disbursements journal. The total disbursements listed in the disbursements journal must equal the total disbursements reported on this page. A bank reconciliation must be attached for each account. [See MOR-1 (CONT)]

	TD 1087	CURRENT MONTI C	UMULATIVE FILING TO DA ACTUAL
CASH BEGINNING OF MONTH		\$0.00	\$18,109.80
		<u>,,,</u>	
RECEIPTS			
CASH SALES	\$0.00	\$0.00	\$0.00
ACCOUNTS RECEIVABLE	\$0.00	\$0.00	\$0.00
LOANS AND ADVANCES	\$0.00	\$0.00	\$0.00
SALE OF ASSETS	\$0.00	\$0.00	\$0.00
OTHER (ATTACH LIST)	\$0.00	\$0.00	\$0.00
TRANSFERS (FROM DIP ACCTS)	\$0.00	\$0.00	\$0.00
TOTAL RECEIPTS	\$0.00	\$0.00	\$0.00
DISBURSEMENTS			
Miscellaneous	\$0.00	\$0.00	\$49.53
Administrative	\$0.00	\$0.00	\$950.00
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
	\$0.00		
TOTAL DISBURSEMENTS	\$0.00	\$0.00	\$999.53
NET CASH FLOW	\$0.00	\$0.00	-\$999.53
RECEIPTS LESS DISBURSEMENTS)			
CASH - END OF MONTH	\$0.00	\$0.00	\$17,110.27

 $[\]ast$ COMPENSATION TO SOLE PROPRIETORS FOR SERVICES RENDERED TO BANKRUPTCY ESTATE

THE FOLLOWING SECTION MUST BE COMPLETED

DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES: (FROM CURRENT MONTH ACTUAL COLUMN)					
TOTAL DISBURSEMENTS	\$0.00				
LESS: TRANSFERS TO DEBTOR IN POSSESSION ACCOUNTS	\$0.00				
PLUS: ESTATE DISBURSEMENTS MADE BY OUTSIDE SOURCES (i.e. from escrow accounts)	\$0.00				
TOTAL DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES	\$0.00				

BANK RECONCILIATIONS

Continuation Sheet for MOR-1

A bank reconciliation must be included for each bank account. The debtor's bank reconciliation may be substituted for this page.

	1087		#		#		#	
BALANCE PER BOOKS								
BANK BALANCE	\$0.00							
(+) DEPOSITS IN TRANSIT (ATTACH LIST)								
(-) OUTSTANDING CHECKS (ATTACH LIST)								
OTHER (ATTACH EXPLANATION)								
ADJUSTED BANK BALANCE *	\$0.00							
* Adjusted bank balance must equal								
balance per books								
DEPOSITS IN TRANSIT	Date	Amount	Date	Amount	Date	Amount	Date	Amount
CHECKS OUTSTANDING	Ck. #	Amount	Ch. #	Amount	Ck. #	Amount	Ck. #	Amount
			1					
<u> </u>			1					
OTHER			1					
UITEK			-					
								<u> </u>

SCHEDULE OF PROFESSIONAL FEES AND EXPENSES PAID

This schedule is to include all retained professional payments from case inception to current month.

		Amount		Che	eck	Amou	unt Paid	Year	-To-Date
Payee	Period Covered	Approved	Payor	Number	Date	Fees	Expenses	Fees	Expenses

STATEMENT OF OPERATIONS

(Income Statement)

The Statement of Operations is to be prepared on an accrual basis. The accrual basis of accounting recognizes revenue when it is realized and expenses when they are incurred, regardless of when cash is actually received or paid.

		Cumulative
REVENUES	Month	Filing to Date
Freight Revenue	\$0	\$0
EFW-HESS	\$0	\$0
Other Operating Revenue	\$0	\$18,110
Net Revenue	\$0	\$18,110
OPERATING EXPENSES	·	
Salaries - Supervisors	\$0	\$0
Salaries & Wages	\$0	\$0
Miscellaneous Paid Time Off	\$0	\$0
Other Fringes	\$0	\$0
Operating Supplies	\$0	\$0
General Supplies & Expenses	\$0	\$650
Operating Taxes & Licenses	\$0	\$0
Insurance	\$0	\$0
Communication & Utilities	\$0	\$0
Depreciation & Amortization	\$0	\$0
Revenue Equipment Rentals	\$0	\$0
Building Rentals	\$0	\$0
Professional Fees	\$0	\$375
Bad Debt Expense	\$0	\$0
Miscellaneous Expense	\$0	\$0
Total Expenses	\$0	\$1,025
Net Profit (Loss) Before Other Income & Expenses	\$0	\$17,085
OTHER INCOME AND EXPENSES		
Interest Income	\$0	\$0
Interest Expense	\$0	\$0
Sundry Deductions	\$0	\$0
Gain (Loss) from Sale of Assets	\$0	\$0
TOTAL OTHER INCOME (DEDUCTIONS)		
Provision For Income Taxes	\$0	\$300
Net Profit (Loss)	\$0	\$16,785

In re: **MYJON** (40)

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 11/4/2019-12/1/2019

BALANCE SHEET

The Balance Sheet is to be completed on an accrual basis only. Pre-petition liabilities must be classified separately from postpetition obligations.

	BOOK VALUE AT END OF	BOOK VALUE ON
ASSETS	CURRENT REPORTING MONTH	PETITION DATE
CURRENT ASSETS		
Cash and cash equivalents	\$17,110.00	
Accounts receivable, customers and interline, net		
Receivables, taxes and others		
Notes and loans receivable, stockholders and affiliates, net	\$195,000.00	\$195,000.00
Materials and supplies inventories		
Prepayments and other deferred charges		
Refundable income taxes		
TOTAL CURRENT ASSETS	\$212,110.00	\$195,000.00
PROPERTY AND EQUIPMENT		
Revenue equipment		
Miscellaneous equipment		
Computer and office equipment		
Service cars and equipment		
Leasehold improvements		
Land and Building		
TOTAL PROPERTY & EQUIPMENT	\$0.00	\$0.00
Less accumulated depreciation and amortization		
OTHER ASSETS		
Security and other deposits		
Notes receivable, stockholders' insurance premiums		
Notes receivable, stockholders' insurance premiums	\$0.00	\$0.00
Notes receivable, stockholders' insurance premiums	\$0.00	\$0.00
Notes receivable, stockholders' insurance premiums TOTAL ASSETS	\$0.00 \$212,110.00	\$0.00 \$195,000.00
		1
		1
TOTAL ASSETS LIABILITIES AND OWNER EQUITY	\$212,110.00	\$195,000.00
TOTAL ASSETS	\$212,110.00 BOOK VALUE AT END OF	\$195,000.00 BOOK VALUE ON
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline	\$212,110.00 BOOK VALUE AT END OF	\$195,000.00 BOOK VALUE ON
TOTAL ASSETS LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)	\$212,110.00 BOOK VALUE AT END OF	\$195,000.00 BOOK VALUE ON
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline	\$212,110.00 BOOK VALUE AT END OF	\$195,000.00 BOOK VALUE ON
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Current portion of long-term debt	\$212,110.00 BOOK VALUE AT END OF CURRENT REPORTING MONTH	\$195,000.00 BOOK VALUE ON PETITION DATE
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Current portion of long-term debt Accounts payable, affiliates	\$212,110.00 BOOK VALUE AT END OF CURRENT REPORTING MONTH	\$195,000.00 BOOK VALUE ON PETITION DATE
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance	\$212,110.00 BOOK VALUE AT END OF CURRENT REPORTING MONTH	\$195,000.00 BOOK VALUE ON PETITION DATE
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LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, under the debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock	\$212,110.00 BOOK VALUE AT END OF CURRENT REPORTING MONTH \$195,325.00 \$195,325.00	\$195,000.00 BOOK VALUE ON PETITION DATE \$195,000.00 \$195,000.00
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and inteline Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock Retained earnings	\$212,110.00 BOOK VALUE AT END OF CURRENT REPORTING MONTH \$195,325.00 \$195,325.00 \$195,325.00	\$195,000.00 BOOK VALUE ON PETITION DATE \$195,000.00 \$195,000.00 \$195,000.00
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and inteline Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock Retained earnings	\$212,110.00 BOOK VALUE AT END OF CURRENT REPORTING MONTH \$195,325.00 \$195,325.00 \$195,325.00	\$195,000.00 BOOK VALUE ON PETITION DATE \$195,000.00 \$195,000.00 \$195,000.00

STATUS OF POSTPETITION TAXES

The beginning tax liability should be the ending liability from the prior month or, if this is the first report, the amount should be zero. Attach photocopies of IRS Form 6123 or payment receipt to verify payment or deposit of federal payroll taxes. Attach photocopies of any tax returns filed during the reporting period.

	Beginning Tax Liability	Amount Withheld or Accrued	Amount Paid	Date Paid	Check No. or EFT	Ending Tax Liability
Federal						
Withholding						
FICA-Employee						
FICA-Employer						
Unemployment						
Income						
Other:						
Total Federal Taxes						
State and Local						
Withholding						
Sales						
Excise						
Unemployment						
Real Property						
Personal Property						
Other:						
Total State and Local						
Total Taxes						

SUMMARY OF UNPAID POSTPETITION DEBTS

Attach aged listing of accounts payable.

	Number of Days Past Due					
	Current	0-30	31-60	61-90	Over 90	Total
Accounts Payable						
Wages Payable						
Taxes Payable						
Rent/Leases-Building						
Rent/Leases-Equipment						
Secured Debt/Adequate Protection Payments						
Professional Fees						
Amounts Due to Insiders*						
Other:						
Other:						
Total Postpetition Debts						

Explain how and when the Debtor intends to pay any past-due postpetition debts.

^{*&}quot;Insider" is defined in 11 U.S.C. Section 101(31).

ACCOUNTS RECEIVABLE RECONCILIATION AND AGING

Accounts Receivable Reconciliation	Amount
Total Accounts Receivable at the beginning of the reporting period	
+ Amounts billed during the period	
- Amounts collected during the period	
Total Accounts Receivable at the end of the reporting period	
Accounts Receivable Aging	Amount
0 - 30 days old	
31 - 60 days old	
61 - 90 days old	
91+ days old	
Total Accounts Receivable	
Amount considered uncollectible (Bad Debt)	
Accounts Receivable (Net)	

DEBTOR QUESTIONNAIRE

Must be completed each month	Yes	No
Have any assets been sold or transferred outside the normal course of business		Х
this reporting period? If yes, provide an explanation below.		
2. Have any funds been disbursed from any account other than a debtor in possession		Х
account this reporting period? If yes, provide an explanation below.		
3. Have all postpetition tax returns been timely filed? If no, provide an explanation	Х	
below.		
Are workers compensation, general liability and other necessary insurance	Х	
coverages in effect? If no, provide an explanation below.		
5. Has any bank account been opened during the reporting period? If yes, provide		Х
documentation identifying the opened account(s). If an investment account has been opened		
provide the required documentation pursuant to the Delaware Local Rule 4001-3.		

AP Aging - Post Petition

Company	Total	Current	31-60	61-90	91-120	121+
01	\$790,709	\$31,874	\$124,985	\$2,155	-\$913,434	\$1,545,130
04	\$22,625	\$0	\$0	\$0	\$0	\$22,625
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$6,955	\$0	\$0	\$0	-\$7,079	\$14,034
15	\$175,891	\$0	\$0	\$0	\$0	\$175,891
30	-\$27,403	\$0	\$0	\$0	-\$27,403	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
Grand Tota	\$968,776	\$31,874	\$124,985	\$2,155	-\$947,916	\$1,757,679

AP Aging - Post Petition - Insiders

Company	Total	Current	31-60	61-90	91-120	121+	
01	\$223,758	\$934	\$0	\$0	\$0	\$222,824	
04	\$0	\$0	\$0	\$0 \$0		\$0	
10	\$0	\$0	\$0	\$0	\$0 \$0		
12	\$6,501	\$0	\$0	\$0	\$0	\$6,501	
15	\$173,610	\$0	\$0	\$0	\$0 \$0		
30	\$0	\$0	\$0	\$0	\$0	\$0	
50	\$0	\$0	\$0	\$0	\$0	\$0	
Grand Tota	\$403,869	\$934	\$0	\$0	\$0	\$402,935	

AP Aging - Post Petition- Professionals

Company	Total	Current	31-60	61-90	91-120	121+
01	\$716,270	\$30,940	\$0	\$0 \$0		\$685,330
04	\$0	\$0	\$0	\$0 \$0		\$0
10	\$0	\$0	\$0	\$0 \$0		\$0
12	\$0	\$0	\$0	\$0	\$0	\$0
15	\$0	\$0	\$0	\$0	\$0	\$0
30	\$0	\$0	\$0	\$0	\$0	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
Grand Tota	\$716,270	\$30,940	\$0	\$0	\$0	\$685,330

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New England Motor Freight, Inc. Open A/R Reconcillation For the period: Nov **2019**

	NEMF	EFW	Apex	NEWT	Carrier	NEMF Logistics	
	CO - 01	CO - 04	CO - 10	CO - 12	CO - 15	CO - 30	TOTALS
As per Open A/R Report	(1,371,080.92)	634,641.59	-	(48,111.06)	9,180.63	(103.17)	(775,472.93)
							-
Accrued Revenue							-
Estes sale entry per Matt							-
Less Intercompany	-						-
NEMF	592.12	(249,321.90)		(7,533.25)	(9,180.63)		(265,443.66)
EFW	(5,652.42)						(5,652.42)
Apex							-
NEWT	(114,591.13)						(114,591.13)
Carrier		(196,143.69)					(196,143.69)
NEMF Logistics							-
NEMF HH Brown		(189,176.00)					(189,176.00)
Adjusted Open A/R	(1,490,732.35)	-	-	(55,644.31)	-	(103.17)	(1,546,479.83)
General Ledger	(1,490,732.35)	-		(55,644.31)	-	(103.17)	(1,546,479.83)
Variance	-	-	-	-	-	-	-

Case 19-12809-JKS Doc 1119 Filed 01/14/20 Entered 01/14/20 13:52:40 Desc Main କ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ

Accounts at JPMorgan Chase Cash balance as of 11/30/2019

Company	Acc no	Description	Opening Balance 11/02	Inter-Company Funding	Debits	Credits	Closing Balance 11/30
Apex Logistics	7814	Operating	\$ -				\$ -
Carrier Industries	5861	Operating	316,055.83				316,055.83
Eastern Freightways	3262	Operating	3,441,237.21		(100.00)	502,627.93	3,943,765.14
Eastern Freightways	7901	Penske funding	-				-
Eastern Freightways	1222	EFW Estes proceeds	5,958,117.35				5,958,117.35
Hollywood Solar	505	Operating	-				-
Jans Leasing	7911	Operating	-				-
NEMF	8770	401K funding	-				-
NEMF	3180	Credit card receipts	74,365.43		(29.95)		74,335.48
NEMF	7312	Legal Counsel account	911.95				911.95
NEMF	6365	Operating	4,269,554.05	(310,901.44)	(992,193.54)	268,427.90	3,234,886.97
NEMF	7555	ACH debit transfers	0.00	42,802.90	(42,802.90)		0.00
NEMF	5726	Accounts Payable ZBA	-	164,045.15	(164,045.15)		-
NEMF	671	Payroll checks ZBA	-	6,988.27	(6,988.27)		-
NEMF	7245	Payroll Direct Deposit ZBA	-	24,017.27	(24,017.27)		-
NEMF	7600	Payroll Executive ZBA	-	73,047.85	(73,047.85)		-
NEMF	7312	UHC benefit funding	-				-
NEMF	5661	Utilitiy Deposits	142,985.00				142,985.00
NEMF Logisitcs	9217	Operating	32,764.00				32,764.00
NEMF World Transport	9183	Operating	218,193.17				218,193.17
Equipment sale proceeds	3062	Auction escrow	116,385.00				116,385.00
WARN Act cash payout	1659	Auction escrow	650,000.00				650,000.00
Myar	7261	Operating	-				-
United Express Solar	8236	Operating	-				-
•			\$ 15,220,568.99	\$ -	\$ (1,303,224.93)	\$ 771,055.83	\$ 14,688,399.89

Row Labels	Sum of Net
01	\$164,045.15
All Other	\$21,702.31
Company Cars	\$3,664.79
Insurance - PLPD	\$1,617.00
Labor - Security	\$3,896.26
Misc Professional Fees	\$10,656.34
Office Supplies	\$10,618.00
Rent	\$7,633.21
State Unemployment Tax	\$751.91
T&E	\$2,950.94
Taxes	\$47,097.34
Telecommunications	\$7,200.56
Terminal Expense	\$18,970.25
Terminal Repairs	\$20,344.77
Utilities	\$6,941.47
04	\$100.00
Office Supplies	\$100.00
(blank)	
(blank)	
Grand Total	\$164,145.15

Row Labels	Sum of Gross Amount						
01	\$42,802.90						
Income Tax Withheld	\$42,802.90						
(blank)							
Grand Total	\$42,802.90						

Row Labels	Sum of Gross Amount					
01	\$992,193.54					
Misc Professional Fees	\$992,193.54					
(blank)						
Grand Total	\$992,193.54					

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CARRIER INDUSTRIES, INC. AND AFFILIATES

Year-to-Date Income Statements

							Nov	ember 30, 2019							
	Eleven months ended	TOTAL	ELIMINATIONS/					APEX			HOLLYWOOD	UNITED	NEMF		
	November 30, 2019	11/30/2019	RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	LOGISTICS	JANS	NEWT	SOLAR	SOLAR	LOGISTICS	MYJON	MYAR
Revenues:															
Freight revenue, net	\$ 41,873,807	41,873,807		32,822,708		9,104,126				(64,032)			11,005		
Dedicated fleet operations	639,212	639,212			639,212										
Other operating revenues	2,228,085	2,228,085		1,701,033	90,144	86,082			10,000	90,316	129,790	102,610		18,110	
	44,741,104	44,741,104		34,523,741	729,356	9,190,208			10,000	26,284	129,790	102,610	11,005	18,110	
_										-, -			,,,,,,		
Expenses: Salaries and fringe benefits, executive officers															
Salaries and wages	35,273,357	35,273,357		32,075,896	183,206	2,947,690				66,565					
Fringe benefits	20,716,038	20,716,038		19,469,890	81,193	1,147,226		50		17,758			(79)		
Operating supplies and expenses	17,661,788	17,661,788		14,223,603	45,548	3,392,387				250					
General supplies and expenses	1,801,707	1,801,707		1,625,446	1,097	158,075		1,134	1,028	9,479	325	325	3,173	650	975
Operating taxes and licenses	4,798,895	4,798,895		4,317,535	13,436	467,550		147					227		
Claims and insurance	3,009,132	3,009,132		2,056,368	322	618,643		649		331,742			1,408		
Communications and utilities	1,128,212	1,128,212		1,073,900		53,496				816					
Depreciation and amortization	8,730,850	8,730,850		7,743,982		892,468					51,993	42,407			
Revenue equipment rentals	1,203,981	1,203,981		612,096	23,157	568,728									
Purchased transportation															
Building and office equipment rentals	4,406,190	4,406,190		4,344,467		60,000				1,323	200	200			
Professional and consulting fees	9,551,009	9,551,009		9,524,097	16,041	36,128		1,103	1,103	(29,691)			1,103	375	750
Bad debts	973,988	973,988		890,946		(24,659)		(23)		111,907			(4,183)		
Miscellaneous expense (income)	12,306	12,306		12,306											
Loss (gain) on sale of property and equipment	30,671,513	30,671,513		30,726,141	(30,950)	341,850			(365,528)						
	139,938,966	139,938,966		128,696,673	333,050	10,659,582		3,060	(363,397)	510,149	52,518	42,932	1,649	1,025	1,725
Operating income (loss)	(95,197,862)	(95,197,862)		(94,172,932)	396,306	(1,469,374)		(3,060)	373,397	(483,865)	77,272	59,678	9,356	17,085	(1,725)
Other income (expense):															
Interest income	146,993	146,993		109,458	5,935	22,817		3,166	3,406	1,738			473		
Interest expense	(620,229)	(620,229)		(382.143)	(3,138)	(121.758)		3,100	3,400	1,730	(56,199)	(56.981)	4/3		(10)
mieresi expense	(020,229)	(020,229)		(302,143)	(3,130)	(121,730)					(50,199)	(30,301)			(10)
	(473,236)	(473,236)		(272,685)	2,797	(98,941)		3,166	3,406	1,738	(56,199)	(56,981)	473		(10)
Income (loss) before pension settlement expense Pension settlement expense	(95,671,098)	(95,671,098)		(94,445,617)	399,103	(1,568,315)		106	376,803	(482,127)	21,073	2,697	9,829	17,085	(1,735)
Income (loss) before income taxes	(95,671,098)	(95,671,098)		(94,445,617)	399,103	(1,568,315)		106	376,803	(482,127)	21,073	2,697	9,829	17,085	(1,735)
Income tax expense	126,107	126.107		55,198	8.440	15,978		2.000	562	42,772	21,073	2,031	257	300	600
•								,							
Net income (loss)	\$ (95,797,205)	(95,797,205)		(94,500,815)	390,663	(1,584,293)		(1,894)	376,241	(524,899)	21,073	2,697	9,572	16,785	(2,335)

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CARRIER INDUSTRIES, INC. AND AFFILIATES

COMBINED BALANCE SHEETS

ASSETS

							Nov	rember 30, 2019							
		TOTAL	ELIMINATIONS/					APEX			HOLLYWOOD	UNITED	NEMF		
	November 30, 2019	11/30/2019	RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	LOGISTICS	JANS	NEWT	SOLAR	SOLAR	LOGISTICS	MYJON	MYAR
Current assets:															
Cash and cash equivalents	\$ 14,436,419	14,436,419		3,999,476	316,008	9,859,039				212,019			32,767	17,110	
Accounts receivable, customers and interline, net	(1,546,479)	(1,546,479)		(1,490,732)						(55,644)			(103)		
Receivables, taxes and others	570,929	570,929		485,966		72,813					6,630	5,520			
Notes and loans receivable, stockholders and affiliates	4,373,773	4,373,773		3,984,835	137,631	50,600							5,707	195,000	
Materials and supplies inventories															
Prepaid insurance claims	9,078,934	9,078,934		13,005,522	(105,880)	(3,820,708)									
Prepayments and other deferred charges	57,990	57,990		100,056		(141,942)					51,069	48,807			
Refundable income taxes	287,467	287,467		33,528	9,560	133,020		2,000	2,000	106,473			886		
Total current assets	27,259,033	27,259,033		20,118,651	357,319	6,152,822		2,000	2,000	262,848	57,699	54,327	39,257	212,110	
Property and equipment:															
Revenue equipment															
Miscellaneous equipment															
Computer and office equipment															
Service cars and equipment															
Leasehold improvements	1,976,749	1,976,749									1,095,366	881,383			
Land and Building															
	1,976,749	1,976,749									1,095,366	881,383			
Less accumulated depreciation and amortization	745,831	745,831									429,720	316,111			
	1,230,918	1,230,918									665,646	565,272			
Other assets:															
Security and other deposits	1,009,117	1,009,117		1,009,117											
Notes receivable, stockholders' insurance premiums	5,208,569	5,208,569		5,208,569											
Notes receivable, stockholders insurance premiums	3,200,309	3,200,309		3,200,303											
	6,217,686	6,217,686		6,217,686											
Total assets	\$ 34,707,637	34,707,637		26,336,337	357,319	6,152,822		2,000	2,000	262,848	723,345	619,599	39,257	212,110	

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LIABILITIES AND STOCKHOLDERS' EQUITY

							Nov	ember 30, 2019							
		TOTAL	ELIMINATIONS/					APEX			HOLLYWOOD	UNITED	NEMF		
	November 30, 2019	11/30/2019	RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	LOGISTICS	JANS	NEWT	SOLAR	SOLAR	LOGISTICS	MYJON	MYAR
Current liabilities:															
Accounts payable, trade and interline	\$ 10,870,045	10,870,045		10,436,418	9,786	74,372		(3,120)		343,833			8,756		
Loans payable, letters of credit drawn, net	21,982,027	21,982,027		21,982,027											
Notes and loans payable, stockholders and affiliates	4,247,739	4,247,739		98,324	1,075,106	3,042,509					16,600	15,200			
Current portion of long-term debt	115,896	115,896									63,982	51,914			
Accounts payable, affiliates				11,536,436	(3,048,084)	(3,904,952)		(1,434,826)	(2,202,647)	(1,225,021)	145,649	42,306	(264,782)	195,325	160,596
Wages, pension and payroll taxes payable	7,412	7,412		7,412											
Other current liabilities	396,063	396,063		396,063											
Total current liabilities	37,619,182	37,619,182		44,456,680	(1,963,192)	(788,071)		(1,437,946)	(2,202,647)	(881,188)	226,231	109,420	(256,026)	195,325	160,596
Long-term liabilities:															
Long-term debt, net of current portion	11,826,447	11.826.447		10.810.464		110,712					459.461	445,810			
Other long-term liabilities	1,553,629	1,553,629		1,553,629							,	-,-			
	13,380,076	13,380,076		12,364,093		110,712					459,461	445,810			
Commitment and contingencies															
6. U. U. J. B															
Stockholders' equity: Capital Stock	17,875,922	17,875,922		17.830.322	1,000	10,000			33.600	1,000					
Retained earnings	(34,167,543)	(34,167,543)		(48,314,758)	2,319,511	6,820,181		1,439,946	2,171,047	1,143,036	37,653	64,369	295,283	16,785	(160,596)
Retained earnings	(34,167,543)	(34, 167, 343)		(40,314,756)	2,319,511	0,020,101		1,439,946	2,171,047	1,143,036	37,003	64,369	295,263	10,700	(160,596)
	(16,291,621)	(16,291,621)		(30,484,436)	2,320,511	6,830,181		1,439,946	2,204,647	1,144,036	37,653	64,369	295,283	16,785	(160,596)
Total liabilities and stockholders' equity	\$ 34,707,637	34,707,637		26,336,337	357,319	6,152,822		2,000	2,000	262,848	723,345	619,599	39,257	212,110	

Professional Fees - November

Row Labels	Sum of Gross Amount
COHNREZNICK LLP	\$133,891.15
DONLIN RECANO & COMPANY INC	\$80,892.42
ELLIOTT GREENLEAF, P.C.	\$81,150.41
GIBBONS PC - TRUST ACCOUNT	\$300,725.42
LOWENSTEIN SANDLER LLP	\$66,103.49
PHOENIX MANAGEMENT SERV, INC	\$515,557.82
(blank)	
Grand Total	\$1,178,320.71